

MR. ROGERS, EXAM. BY MR. MERRICK

1 network in intelligence systems and robotics.

2 Q. Now tell me briefly your background leading up to
3 when you became involved in public service?

4 A. I had 24 years in the private sector, 14 years with
5 Ford Motor Company and ten years with Xerox Corporation.

6 Q. Doing what kinds of functions?

7 A. I was mainly in financial management with Ford, but
8 I -- my last position was General Manager of Ford Motor
9 Company in Japan. And with Xerox I was initially in
10 financial executive positions in the United States, and I
11 came back to Canada as Vice-President of Finance and
12 subsequently became Vice-President of Marketing and Vice-
13 President of Operations.

14 Q. Yes. And did you go from there into government
15 service?

16 A. Yes, I did in 1978.

17 Q. Tell me about that; what position did you go to?

18 A. I was hired as the Comptroller General of Canada
19 which was a Deputy Minister position in Treasury Board.
20 I held that position for six years. Between 1984 and
21 '87, I was Deputy Minister of Taxation, and between 1987
22 and '92, I was Deputy Minister, as I mentioned. And
23 subsequent to that, I was Deputy Minister for Ontario in
24 the Federal Government located in Toronto until I retired
25 in 1995.